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RISK



Deny Assad Regime Access to Financial Assets

CONCEPT

- 1. Conduct cyberattacks on financial assets belonging to Assad and regime insiders
- 2. Broaden and tighten sanctions on key regime figures
- 3. Develop info ops to drive wedge between regime and supporters

PROS

- Could exacerbate tensions within regime, and between regime and domestic supporters
- Could undermine regime's patronage network
- Would not cross tacit public or congressional redlines regarding use of force

CONS

- Assets of senior officials probably not vulnerable to cyberattack/sanctions
- Effective sanctions might require UNSCR, but politics might make this unattainable
- Losses could be made good through state-enabled theft and pillage
- Requires long timeline
- Contrary to administration's policy of cyber-restraint
- Could prompt cyber-retaliation against U.S. financial system
- Unlikely to achieve decisive results as stand-alone COA

COMMENTS: Low-risk, low-payoff course of action (COA), best used together with other options; sectarian solidarity and survival instincts are likely to preclude self-destructive economic competition among Alawite regime insiders



Enhance Credibility of Threat of Force to Increase Pressure on Regime

CONCEPT

- 1. Increase diplomatic pressure and build coalition
- 2. Deploy coalition ISR/strike assets to signal resolve, gain actionable intelligence, and set conditions for kinetic action
- 3. Info ops to bolster perception of U.S. resolve and undermine regime confidence

PROS CONS

- Relies on threat, not use of force (i.e., no boots on ground)
- Could create uncertainty about future U.S. intentions, causing regime to act with greater caution or restraint
- Enhanced situational awareness regarding regime operations could create opportunities
- Would not cross tacit public or congressional redlines regarding use of force

- Unlikely to achieve decisive results as stand-alone COA
- Without serious preparations for kinetic action, perception that U.S. unwilling to incur significant risk might prompt Assad to intensify operations
- Could entail long-term commitment of high-demand, low-density ISR assets, affecting readiness elsewhere



Train/Equip Moderate Opposition

CONCEPT

- 1. Intensify effort to train/equip moderate opposition to enable more complex operations by providing
 (a) more ATGMs, light antiaircraft weapons (but not MANPADs); (b) actionable intel from intensified ISR and coalition HUMINT; (c) and enabling more sophisticated small-unit tactics (e.g., artillery raids on airfields/antiaircraft artillery ambushes)
- 2. Enhance opposition's ability to: (a) counter key regime units & capabilities (helicopters & SCUDs); (b) interdict regime resupply operations; (c) ambush key regime personnel
- 3. Info ops to bolster moderate opposition profile, magnify military achievements, and undermine regime morale

PROS

- Could affect war's outcome by altering military balance and psychological dynamic
- Scaleable: efforts can be expanded, goals revised, if moderate opposition proves capable.
- Could enhance moderate opposition's ability to recruit new members and members from other groups
- Could enable U.S. to better shape coalition support to opposition
- Might create a credible diplomatic option
- Could help nuclear negotiations with Iran by demonstrating U.S. resolve
- Would not cross tacit public or congressional redlines regarding use of force

CONS

- Could exacerbate opposition infighting over resources
- Could prompt Iran and Russia to increase support for regime
- Reputational/operational risk if U.S.-supplied arms used in war crimes or transferred to violent extremists
- Risks to U.S. trainers in neighboring countries

COMMENTS: Moderate-risk, moderate-to-high-payoff COA; could succeed as stand-alone option, but requires cooperation of Syria's neighbors (Jordan and Turkey)



Disrupt Flow of Foreign Arms to Regime

CONCEPT

- 1. Destroy key air assets and disrupt key airfields involved in resupply ops from Iran and Russia with standoff strikes:
 - Strike Syria's 5x IL-76 transports involved in resupply ops, as well as supporting infrastructure (POL, hangers)
 - Strike internal resupply hubs (airfields, helos, POL, hangers)
- Use ISR assets to monitor alternate resupply lines (ground LOCs) and provide intel to support opposition interdiction efforts
- 3. Increase U.S./coalition naval presence off Syrian coast
- 4. Info ops to highlight complicity of Iran/Russia in regime crimes against humanity, increase political costs of support

PROS

- Could constrain regime's ability to conduct/sustain military operations
- Forces regime to use ground lines of communication that are vulnerable to interdiction by opposition
- Could alter war's psychological dynamic
- Proof of U.S. resolve and willingness to incur risks

CONS

- Unlikely to alter war's outcome on its own
- Risk of U.S. casualties/POWs (mitigated by reliance on stand-off strikes)
- Regime and allies might respond with terrorism, direct action
- Potential for heightened tensions with Iran and Russia, creating policy complications elsewhere (e.g. nuclear negotiations with Iran), especially if Iranian personnel are killed
- Could entail open-ended military commitment lacking public and congressional support
- Could cause regime to cease cooperation with CW elimination efforts
- Legal authority to act? UNSCRs? Responsibility to protect?

COMMENTS: Moderate-risk, moderate-payoff COA, best used together with train/equip option



Strike Key Regime *Tactical* Military Units

CONCEPT

- Strike 4th Armored and Republican Guard Divisions, SCUD units: field formations, command posts, HQs, barracks, POL, weapons depots, maintenance facilities
- 2. Strike key regime aviation units: rotary and fixed-wing aviation assets, POL, weapons depots
- 3. Info ops to highlight targeted-unit involvement in crimes against humanity

PROS

- Could greatly degrade regime's military capability and alter psychological dynamic by opening new front against Assad
- Could lead to pause in regime attacks and reduction in civilian/opposition casualties
- Would force regime to focus on defense
- Could buy opposition time and space to train, equip, and organize
- Might help spawn credible diplomatic process

CONS

- Unlikely to alter war's outcome on its own
- Risk of U.S. casualties/POWs (mitigated by reliance on stand-off strikes)
- Regime and allies might respond with terrorism, direct action
- Potential for heightened tensions with Iran and Russia, creating policy complications elsewhere (e.g. nuclear negotiations with Iran), especially if Iranian personnel are killed
- Could entail open-ended military commitment lacking public and congressional support
- Could cause regime to cease cooperation with CW elimination efforts
- Legal authority to act? UNSCRs? Responsibility to protect?

COMMENTS: Moderate-risk, moderate-payoff COA, best used with train/equip option



Drone Strikes on AQ Affiliates*

CONCEPT

- * Only in response to AQ attacks on U.S. interests originating from Syria
- 1. Drones used in permissive air defense environments only
- 2. Suppress air defenses if necessary to enhance freedom of action
- 3. Acquire near real time actionable intelligence on AQ affiliates to facilitate strike ops

PROS

- Proven tactic that could disrupt AQ operational planning and operations
- Could alter balance of forces between mod-erate opposition groups and AQ affiliates
- Might convince AQ associates that attacking U.S. not worth risks/costs

CONS

- Drones limited to permissive air defense environments
- Air defense suppression operations required to enable drone activity in nonpermissive environments
- Might inadvertently reduce military pressure on Assad regime
- Reputational/political risk if drone strikes result in inadvertent civilian casualties that are publicized by Syrian social media



Strike Key Regime Strategic Military and Economic Targets

CONCEPT

- 1. Coalition air campaign to seriously damage
 - POL stocks, intelligence facilities, regime command, control and communications
 - Dual-use industrial facilities owned by close associates of Assad
 - Assad's ability to communicate with people (TV, AM/FM radio...)
- 2. Info ops to separate regime from supporters, engender perception that end of regime is near

PROS

- Could significantly degrade regime's military capability and freedom of action, and alter psychological dynamic of conflict by opening new front against Assad
- Could force regime to focus on defense
- Could buy opposition time and space to train, equip, and organize

CONS

- Unlikely to alter war's outcome on its own
- Risk of U.S. casualties/POWs (mitigated by reliance on stand-off strikes)
- Regime and allies might retaliate with terror attacks, direct action against Coalition states
- Risk of heightened tensions and escalation by Iran and Russia (i.e., intensified resupply efforts, such as S-300s, SCUDs) and policy complications elsewhere (e.g. nuclear negotiations with Iran), especially if Iranian personnel are killed
- Could entail open-ended military commitment lacking public and congressional support
- Could cause regime to cease cooperation with CW elimination efforts
- Could further complicate postwar reconstruction, reestablishment of government services
- Legal authority to act? UNSCRs? Responsibility to protect?

COMMENTS: High-risk, high-payoff COA, best used together with train/equip option



Strike/Secure Residual CW Capabilities

CONCEPT

- 1. Coalition air campaign to destroy inaccessible CW sites (B-2s with bunker-busting weaponry and supporting packages)
- 2. Secure remaining CW sites via Coalition trained/equipped proxies, as feasible
- 3. Info ops to justify strikes

PROS

- **CONS**
- Could neutralize/functionally destroy regime's residual CW capabilities
- Demonstration of resolve could alter psychological environment
- Could enhance leverage in nuclear negotiations with Iran by demonstrating willingness to undertake counterproliferation strikes in event of noncompliance
- Some stockpiles/capabilities could survive aerial bombing and be diverted by terrorists (though few, if any, have ability to operate in a contaminated environment)
- Securing residual capabilities during shooting war would entail significant risk
- Potential for harm to nearby civilians if strikes result in release of agent
- Risks of U.S. casualties/POWs (mitigated by reliance on stand-off strikes)
- Regime might retaliate by terror attacks, direct action against coalition states
- Could inadvertently telegraph limited nature of U.S. goals in Syria, signaling to regime that it is free to act elsewhere
- Could entail open-ended military commitment lacking public and congressional support
- UNSCR 2118 does not authorize use of force

COMMENTS: High-risk, low-to-moderate-payoff COA; not viable while Syria in compliance with mandate to destroy its CW program, though credible reports of undeclared stocks or CW use by regime could be game-changing



No-Fly Zones and Humanitarian Safe Havens

CONCEPT

Option 1: Narrow NFZ

- Patriot missiles w/AWACs, Rivet Joint & JSTARS (ISR "eyes and ears") along Turkish and Jordanian borders
- Patriot arc w/ ISR assets could cover Aleppo, parts of Idlib province, and Deraa in south

Option 2: Broad NFZ

- Coalition air campaign to establish & sustain NFZs and refugee safe havens along Turkish and Jordanian borders
- Degrade/destroy Integrated Air Defense System adjacent to safe havens

Both require "boots on ground" to secure safe havens and undertake humanitarian assistance ops

Info ops to justify NFZs/safe havens

PROS

- Would provide relief for some at-risk populations
- Permit reestablishment of rudimentary services and governance in areas protected by NFZs/humanitarian safe havens
- Scalable: from narrow NFZs created by Patriot SAMs along borders with Turkey and Jordan, to broad NFZs covering much larger areas

CONS

- Resource intensive, requires staging areas in neighboring states, large amounts food/medicine, large numbers "boots on ground" to protect supply lines and at-risk populations
- Could require limited air-defense suppression campaign at outset to set conditions for success
- Risk of U.S. casualties/PoWs
- Expensive
- Could entail open-ended military commitment lacking public and congressional support
- Could cause regime to cease cooperation with CW elimination efforts
- Regime and allies might respond with terrorism, direct action against safe havens or coalition members
- Legal authority to act? UNSCRs? Responsibility to protect?

COMMENTS: High-risk COA that could achieve limited but desirable humanitarian goals and build legitimacy for other COAs

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Conclusions

- U.S. may eventually use the military to achieve narrowly defined goals relating to CW disarmament/deterrence or counterterrorism.
- No single course of action likely to reverse regime's battlefield momentum and set conditions for a negotiated settlement.
 - Hybrid options that create synergies among multiple courses of action are more likely to succeed.
- Broader policy success will require moderate opposition to enhance military effectiveness, marginalize extremists, act with unity of purpose, and put political house in order.
- Between nonintervention and a ground invasion, there are a number of military options to alter the course or outcome of the civil war, mitigate its effects, or achieve a number of more narrow goals.



Appendix A: Planning Assumptions

- U.S. public and administration would not support options entailing significant casualties or "boots on ground"
 - This could change if AQ affiliates in Syria were to conduct successful attack on U.S. or against U.S. interests overseas.
- Administration will not support options that could undermine agreement to eliminate Syria's CW or ongoing nuclear diplomacy with Iran
- Administration will eschew options that entail a significant potential for mission-creep or that require major budgetary outlays
- U.S. will press Israel to avoid military activities in Syria that could complicate any U.S. military intervention
 - Creates potential for US-Israel tensions if latter continues to enforce its redlines against:
 (1) violation of Golan ceasefire; (2) nascent Hizballah or AQ enclaves; 3) transfer of game-changing arms or CW to Hizballah or other terrorist groups
- Jordanian and/or Turkish support critical to nearly any kind of U.S. military role
- Iraq will not provide significant support to any U.S. effort
- Gulf Arab allies generally supportive, but degree to which interests align with U.S. unclear
- Israel ambivalent about U.S. military intervention, will act unilaterally to protect interests



Appendix B: Planning Constraints

- Administration's desire to avoid another war in Middle East
- Opposition by U.S. public and Congress to direct military intervention in Syria
- Ambivalence of key allies regarding increased U.S. military role (e.g., Turkey?)
- Legal authorities to act (UNSCRs, international law, UNSCR 2118)
- Ability to obtain necessary access, basing, overflight rights
- USG and key ally concerns regarding transfer of sensitive arms to Syrian opposition, e.g., MANPADs
- Covert action limited by U.S. government tendency to leak
- U.S. and coalition intelligence gaps and shortfalls regarding the regime and opposition